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To: Microsoft ATR
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To whom it may concern:

Currently the software development industry is at an inflection point. The monolithic application architectures of the 1980's and 1990's are giving way to architectures based on Object-Oriented design and XML-based interoperability.

With its .NET software initiative, Microsoft is providing the leadership that PC developers are looking for. Microsoft's work in the languages and tools area is critical work that enables thousands of independent developers to add value around the PC platform.

My view is that Microsoft is stepping into a void caused by a failure in leadership at Sun Microsystems. Sun has impeded the market with legal tactics and government lobbying, to prevent desktop developers from innovating with modern programming languages. Sun, as a server vendor, has a vested economic interest in today's "dumb client," and has used legal and political tactics, as opposed to technological innovation, to preserve today's outdated status quo.

Technologists may look back at the 1998-2001 period as a period of frozen innovation, as competitors choose to compete on the basis of lawsuits and government budgets rather than deliver products desired by the market. In my opinion, much of the "dot.com" meltdown has been caused by technological stagnation around mid-1990's software architectures. The simplistic, dumb-terminal model of the HTML browser did not create a platform where programmers could create a distinct value proposition.

The bottom line is that this industry needs to get back to work. Microsoft appears to be taking a leadership role in delivering to the programming languages and tools necessary to allow 3rd parties build the software systems of tomorrow. This is work that must go forward without further delay. The alternative is continued economic crisis in the Information Technology industry.

Sincerely, Jason Michel

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